

## N. PLAN IMPLEMENTATION – POLICIES AND STRATEGIES

As required by Chapter 208, Comprehensive Plan Review Criteria Rule, this section provides a separate section that prioritizes how implementation strategies will be carried out and identifies the responsible party and anticipated timeline for each strategy in the plan.

<b>HISTORIC AND ARCHAEOLOGICAL RESOURCES</b>			
<b>Goal: Pembroke and Perry will preserve the State's historic and archeological resources for future generations to enjoy and pass on to their children as they have been passed on to the present.</b>			
<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsibility</b>	<b>Timeframe</b>
Protect and preserve known archaeological and historic sites.	Promote awareness of historic structures and artifacts including the consideration of listing on the National Register of Historic Places.	Planning Board; Historical Society	On-going
	Work in cooperation with the State of Maine with any of the identified historical and archaeological resources within Pembroke and Perry.	Planning Board; Select Board; Historical Society	As funding allows
Ensure that archeological and historic sites are not unknowingly destroyed.	Potential areas and artifacts of historical and archaeological significance, especially along riverbanks and lakeshores, should be professionally surveyed and documented, and historical and archaeological sites and artifacts should be monitored	Select Board; Planning Board	As funding allows
Formulate guidelines or land use controls to protect and preserve historic and archaeological resources if identified.	Require developers to provide evidence that proposed developments will not negatively impact any archeological sites.	Planning Board	Immediate
	Require that development plans include a plan showing the preservation of known historically significant areas.	Planning Board	Immediate

<b>POPULATION</b>			
<b>Goal: Pembroke and Perry will use complete and current information about their population when making administrative and policy decisions for the two towns.</b>			
<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsibility</b>	<b>Timeframe</b>
Pembroke and Perry will actively monitor the size, characteristics and distribution of their respective and collective population.	Each town will gather all available population estimates, census data and other information concerning the number and characteristics of their population.	Town Clerk	Immediate
	Each town will maintain population information in appropriate files that are available in the town offices for use by the municipal Officers and by residents.	Town Clerk	Immediate
	Each town will update the population information files every five years.	Town Clerk	Long-term

<b>POPULATION</b>			
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<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsibility</b>	<b>Timeframe</b>
	Each town will seek assistance in the collection and maintenance of this data from the Washington County Council of Governments, the designated census information center for Washington County.	Town Clerk; WCCOG	On-going

<b>NATURAL RESOURCES</b>			
<b>Goal: Pembroke and Perry will protect and preserve the natural resources on which their economy and quality of life depend.</b>			
<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsibility</b>	<b>Timeframe</b>
<b>Water Quality and Water Resources</b>			
Protect existing fish and waterfowl/wading bird habitats within the town mapped as Essential Habitat or Significant Habitat.	Review protection provisions in the Zoning Ordinance to ensure early consultation with a Maine Department of Inland Fisheries and Wildlife Biologist when development is proposed in or near the site of Essential or Significant Habitats.	Planning Board	Short-term (within 2 years)
Protect water quality.	Update Shoreland Zoning Regulations when necessary to maintain compliance with minimum State and Federal regulations and reflect the local needs of the community	Planning Board; Selectmen	On-going
	Control non-point source pollution to surface waters through a review and revision of sedimentation and erosion control language included in local ordinances.	Planning Board	Short-term (within 2 years)
	Promote the use of Best Management Practices for Stormwater Management and for Erosion and Sedimentation Control through education of the Planning Board, Code Enforcement Officer and town road crews.	Planning Board; Selectmen; CEO; Highway Dept.	Short-term (within 2 years)
Support and solicit research on impacts of current marine industries on the marine environment	Research to include, but not limited to: <ul style="list-style-type: none"> <li>• Overboard aquaculture discharge;</li> <li>• Overboard discharge from foreign vessels;</li> <li>• Destructive scallop/urchin harvesting;</li> <li>• Destructive harvesting of marine plants.</li> </ul>	Selectmen; Cobscook Bay Resource Center	Short-term (within 2 years)
Maintain and improve shellfish management activities.	<ul style="list-style-type: none"> <li>• Maintain adequate number of flats for softshell clam harvest.</li> <li>• Identify source of nutrient loading to reduce algae buildup on clam flats.</li> <li>• Reduce fertilizer/nutrient runoff from the land into productive shellfish areas</li> <li>• Reduce sewage presence in shellfish areas</li> <li>• Continue to identify and replace failed septic systems to maintain productive clam flats.</li> </ul>	Selectmen; Cobscook Bay Resource Center	On-going

<b>NATURAL RESOURCES</b>			
<b>Goal: Pembroke and Perry will protect and preserve the natural resources on which their economy and quality of life depend.</b>			
<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsibility</b>	<b>Timeframe</b>
	Continue to provide technical assistance to local Marine Resources Committee.	Cobscook Bay Resource Center	On-going
Prevent oil spills; prepare for response if they occur	Support the QSPG's efforts to create (or cause to be created) a plan of prevention and response to protect the natural and economic coastal resources of the region from any incident of spill	Selectmen; Quoddy Spill Prevention Group	On-going
	Support efforts to improve planning and communication including the development of strategies for booming, how to move U.S. and Canadian equipment across the border and the question of working "in each others' waters".	Selectmen; Quoddy Spill Prevention Group	On-going
Protect drinking water supplies.	Ensure that as the Sourcewater Plan is updated that notification is provided to the Select Boards, Planning Boards, property owners within the watershed, and Trustees of the Passamaquoddy Water District to allow input.	Perry Selectmen, Perry Planning Board, Passamaquoddy Water district, landowners	On-going
	Coordinate town planning efforts with the Passamaquoddy Water District	Perry Selectmen; Passamaquoddy Water District	On-going
	Implement the groundwater extraction ordinance adopted in 2009.	Pembroke Selectmen	On-going
	Make application to the Small Community Grant Program to upgrade any additional failing septic systems.	Selectmen	On-going
Educate landowners about saltwater intrusion and water quality issues where they occur.	Include information about water conservation practices and proper storage of contaminants in educational materials in Town offices.	Selectmen or designated committee	Short-term (within 2 years)
<b>Forest Resources</b>			
Support long term sustainable forest management within Pembroke and Perry.	Support value-added forest-product manufacturing through tax incentives or other regulatory preferences.	Selectmen; Planning Board; Assessor	On-going
	Monitor transfers of large land ownerships and get a seat at the table where possible in conservation transactions involving land trusts to ensure traditional accesses and uses are retained.	Selectmen; Planning Board	On-going
	Refer landowners to district foresters and provide information about Tree Growth programs.	Town Clerk; Selectmen; Assessor	On-going
	Limit the amount of residential growth in rural areas through subdivision regulations that require cluster designs and minimize fragmentation and limit road extensions for residential use in areas of high timber value.	Selectmen; Planning Board; Maine Forest Service	Short-term (within 2 years)
<b>Sustainable Development</b>			

<b>NATURAL RESOURCES</b>			
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<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsibility</b>	<b>Timeframe</b>
Development will be sited using the best available information.	Landowners seeking building permit applications will be referred the soils maps and their associated interpretations of development suitability (maps will be kept on file in the town office).	Planning Board; Code Enforcement Officer	Immediate
Protect high value fisheries in the town	Review and revise Shoreland Zoning districts with fisheries information provided by regional fisheries biologist with respect to Resource Protection designations.	Planning Board	Short-term (within 2 years)
Traditional maritime uses and activities will be protected and promoted.	Review Shoreland Zoning Ordinance to ensure affirmative support for marine and commercial marine related activities.	Planning Board	Immediate
	Refer owners of waterfront land used to provide access to or support the conduct of commercial fishing activities to information about current use taxation program.	Town Clerk; Selectmen; Assessor	On-going
Buffer new development from existing sources of noise and activity associated with maritime commercial activities.	Review Zoning Ordinances to include provisions requiring new development to buffer itself from existing maritime commercial activities through location decisions, retention of natural vegetation, planting and creative landscape or building design.	Selectmen; Planning Board; Harbor Master	Immediate
	Ensure that significant expansion of existing facilities will be required to buffer existing neighborhoods from the expansion of their activities.	Planning Board	Immediate (within two years)
<b>Education and Traditional Use</b>			
Ensure that traditional use of lands and access to water are protected as development pressures increase.	Retain working waterfront as recreational pressures increase; develop facilities that serve both user groups; consider some separation of uses to ensure overall compatibility	Selectmen; Planning Board	Immediate (within two years)
	Identify areas in need of additional access and seek resources to purchase them for commercial fishing in particular.	Selectmen; Planning Board	Immediate (within two years)
	Provide water quality "best management practices" information to farmers and loggers	Town Clerk	On-going
	Ensure there is adequate municipal mooring and anchoring areas and preserve areas best suited for moorings.	Selectmen; Harbor Master	Immediate (within two years)

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	Respect private property rights but seek to maintain traditional uses of any private roads or rights of way to the water. Negotiations with private land owners to secure these accesses will include: <ul style="list-style-type: none"> <li>• Acknowledgement/celebration of landowners who continue the centuries old practice of allowing public use of their lands;</li> <li>• Informal agreements allowing public use of lands;</li> <li>• More formal agreements allowing public use of lands until and unless problems arise from disrespectful use of private land (eg. Leaving gates open, littering, vandalism);</li> <li>• Providing property tax incentives to property owners who grant written, revocable rights of access across their property;</li> <li>• Purchasing rights of first refusal for access points or property of critical importance to the fishery;</li> <li>• Purchasing permanent easements or fee title to access points or property of critical importance to the fishery.</li> </ul>	Selectmen; Planning Brd. Harbor Com.	Immediate (within 2 years)

<b>ECONOMICS AND EMPLOYMENT</b>			
<b>Goals:</b>			
<ul style="list-style-type: none"> <li>• Promote an economic climate that increases job opportunities and overall economic well-being.</li> <li>• The town will have an educated population ready to enter the work force.</li> <li>• Retain and promote small businesses that sustain rural families over the course of a year recognizing that there is and will be a mixture of uses in all districts of our community.</li> <li>• Enhance and support existing businesses in Pembroke and Perry and promote new business or industry that is safe, clean and supports job creation.</li> </ul>			
<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsible Part(ies)</b>	<b>Timeframe</b>
<b>Promotion of Economic Activity</b>			
Promote expansion and diversification of the economic base of the community.	Provide information on sources of business assistance at the Town Office, to include materials available through the Department of Tourism, Community and Economic Development, the Eastern Maine Development Corporation, the Sunrise County Economic Council and others.	Town Clerk	On-going
	Support efforts of the private sector to	Selectmen;	On-going

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<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsible Part(ies)</b>	<b>Timeframe</b>
	develop clean commercial/industrial activities.	Planning Board	
Support nature based tourism as an economic development strategy for Pembroke and Perry.	Participate in regional economic development efforts that promote the natural assets in Pembroke and Perry.	Selectmen	On-going
	Support business endeavors in nature-based tourism	Selectmen	On-going
Promote job creation through cooperation with industrial development.	Assist businesses with permitting and overall understanding of regulatory and cultural environment.	Selectmen	On-going
<b>Regional Development</b>			
The town will participate in regional organizations that provide technical assistance and information about business support and regional economic development opportunities.	Membership in the St. Croix Economic Alliance and the Washington County Council of Governments and participation in the Sunrise County Economic Council.	Selectmen directly, or through appointment of others	Immediate
Advocate for infrastructure improvements to enhance the economic competitiveness of Pembroke and Perry and Washington County.	Advocate for improvements to State highways, airports, seaports, rail corridors, and telecommunication facilities to enhance the regional economy.	Selectmen	Ongoing
<b>Program Awareness</b>			
The town will obtain information on programs that provide support for roads, parks, public transportation or other infrastructure and activities that materially aid the town's economy.	As needed the town will obtain aid from higher levels of government, County, State and Federal, including such things as Community Development Block Grants, USDA Rural Development and others identified in the Capital Improvement Plan.	Selectmen	Immediate and on-going
	Work with Economic Development groups to expand high speed internet access within Pembroke and Perry.	Selectmen	Short Term (within next 2 years)
The town will direct those who are eligible for assistance and help them to receive it.	The town will provide general assistance to eligible individuals as directed by state law.	Selectmen or their designee	On-going
	Town offices will provide current information about sources of public assistance, unemployment assistance, job training, and aid to the elderly and/or handicapped, or direct individuals to larger regional centers where more is available.	Town Clerk	On-going

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<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsible Part(ies)</b>	<b>Timeframe</b>
<b>Sustainable Development</b>			
The town will consider development of a land use ordinance to attract, enhance and support existing and future development, while minimizing negative impacts of non-compatible uses.	A future land use ordinance will identify appropriate areas for residential, commercial and industrial development.	Planning Board; Selectmen	Immediate
	Home occupation performance standards will be developed to ensure compatibility with residential neighborhoods and adjacent properties such as sufficient parking, truck turnaround, etc.	Planning Board	Short-term (within 2 years)
Support marine-based commercial activities.	Improve infrastructure (docks, piers, wharfs, commercial facilities,) in support of commercial fishing, waterfront access, and marine trades.	Selectmen; Harbor Master	Short-term (within 2 years)
Support development of the Port of Eastport.	Allow and encourage rail corridor development and associated commercial/industrial activity.	Selectmen	Immediate
Allow and encourage existing land resource based industries to thrive in their current locations.	Support large rural areas for agricultural and forestry uses.	Planning Board	Short-term (within 2 years)

<b>HOUSING</b>			
<b>Goal: Pembroke and Perry will encourage and promote affordable, decent housing opportunities for their residents.</b>			
<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsibility</b>	<b>Timeframe</b>
<b>Programs and Grants</b>			
Pursue programs and grants that can assist in ensuring that at least 10% of new residential development meet the definition of affordable housing.	The town will make available information on programs and grants (CDBG, USDA, MSHA housing assistance and rehabilitation programs) for the use of residents.	Town Clerk; WCCOG	Immediate
	The town will welcome and encourage participation in programs, grants and projects for the construction of subsidized housing whether within the town or the region including grants to homeowners for improvements to energy efficiency, habitability, etc	Selectmen	Immediate

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<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsibility</b>	<b>Timeframe</b>
	The town will welcome and encourage participation in programs, grants and projects, within the town or the region to insure sufficient, affordable housing options for its elderly citizens	Selectmen	Immediate
	The town will seek the assistance of regional and state agencies in the opportunities, technologies and permitting requirements for sewage treatment systems to address waste disposal needs within already developed areas.	Selectmen	Immediate
<b>Codes and Regulation</b>			
Ensure that local codes and ordinances are enforced for the public health, safety and welfare.	Work to correct all known failed or inadequate subsurface sewage disposal systems.	CEO; Planning Board	On-going
	Work with the planning board to address any need for modification to the existing land use regulations that may be appropriate.	CEO; Planning Board; Selectmen	On-going
	Ensure that the code enforcement officer (CEO) works to address reported violations of local ordinances and State laws and regulations that affect health, safety or community conditions such as the automobile graveyard provisions, removal of unsafe or deteriorated buildings, replacement of driveway culverts, etc.	Selectmen; Code Enforcement Officer	On-going
The future land use ordinance will not preclude the development of affordable housing	The town will continue to encourage affordable housing opportunities by allowing a mixture of housing types, including accessory apartments.	Selectmen; Planning Board	Short-term (within 2 years)
	Continue to allow mixed uses and mixed income housing within the residential areas of the town.	Planning Board	On-going
	Encourage senior citizen housing opportunities and provide residential areas that allow single and multi-family dwellings, as well as manufactured housing.	Planning Board	On-going

<b>RECREATION, SCENIC RESOURCES AND OPEN SPACE</b>			
<b>Goal: Pembroke and Perry will maintain and improve access to recreational opportunities particularly water access.</b>			
<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsibility</b>	<b>Timeframe</b>
<b>Civic Organization</b>			
Promote and develop social, cultural and recreational activities in Pembroke and Perry.	Create a Civic Improvement Committee to identify projects, assist with fundraising (including donations and grants) and events.	Selectmen	Immediate
<b>Public Access</b>			
Encourage recreational opportunities and increase public access to surface water.	Inventory existing access (public and non-public) points including recommendations for research, acquisition and improvements.	Selectmen	Immediate
	Provide facilities on lakes to allow public access, including landing facilities, as described in the Capital Improvement Plan.	Selectmen	On-going and as funding allows
Secure public access to the water for recreational and commercial users.	Pursue the wide variety of available measures to secure such accesses. These could include: Landowner negotiations, Cooperation with local land trusts, Accepting donations of land or easements, Purchase of easements or land, Use of Land for Maine's Future funds	Selectmen; Planning Board	On-going and as funding allows
	The town will educate itself on the legalities of public access to the shore and stay up to date on changes in case law that could affect it over time.	Selectmen; Planning Board	On-going
<b>Open Space</b>			
Encourage the preservation of open space.	A revised land use ordinance will consider including provisions to require that major new residential developments reviewed by the planning board present recreational and open space areas in their plans.	Selectmen and Planning Board	Short-term (within 2 years)

<b>TRANSPORTATION</b>			
<b>Goal: Pembroke and Perry will encourage, promote and develop efficient and safe transportation facilities that will accommodate our town's anticipated growth and economic development.</b>			
<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsibility</b>	<b>Timeframe</b>
Pembroke and Perry will plan for optimum use, construction, maintenance and repair of roads	Both towns have developed and will maintain a system to prioritize maintenance of town roadways.	Selectmen/Road Commissioners	On-going
	Both towns will consider obtaining training in and use of the Road Surface Management System software to prioritize maintenance and construction of town roadways.	Selectmen/Road Commissioners	Short Term

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<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsibility</b>	<b>Timeframe</b>
	Perry will continue implementation of the ordinance allowing ATV use of certain public roads to ensure public safety and access to local businesses	Selectmen/Road Commissioners	On-going
Pembroke and Perry will ensure that new development does not negatively impact the capacity or safety of existing roadways.	Both towns will prepare a local roads ordinance that harmonizes the access of driveways and entrances with the state access management regulations and continue to make the state regulations available at the town office for property owners.	Selectmen	Long Term
	Pembroke will consider increasing center line setbacks on collector roads (Route 214) outside of the village area from 35 feet to 50 feet to accommodate future drainage, utility and safety concerns.	Selectmen/ Planning Board	Short Term
Pembroke and Perry will cooperate in the development of regional transportation policy.	Both towns will participate actively in regional transportation meetings and policy development	Selectmen	On-going
	The town will advocate in regional and state meetings for creation, paving and management of shoulders along the entirety of Route 1 in Pembroke.	Selectmen	On-going

<b>PUBLIC FACILITIES</b>			
<b>Goal: Pembroke and Perry will plan for and develop an efficient system of public facilities and services to accommodate current and anticipated growth and economic development.</b>			
<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsibility</b>	<b>Timeframe</b>
<b>Local Services</b>			
Local services will be maintained and address community needs.	Each town will address future funding needs for new and replacement items through the Capital Improvement Plan to be reviewed annually or biennially.	Selectmen	On-going
	Each Fire Department will receive proper training and regular equipment upgrades.	Fire Chief	On-going
	Maintain local roads and address emergency situations as problems occur.	Selectmen/Road Commissioners	On-going
	Public cemeteries and veterans graves in private cemeteries will be maintained.	Selectmen or their designee	On-going
	The town will explore grants available to assist in the funding of capital investments within the community.	Selectmen	On-going
The Elementary School in each town will be maintained and upgraded as necessary.	Each town will encourage the schools to be kept open for community functions.	School Board	On-going
	Maintain new playgrounds in each school and add equipment as needed.	School Board	On-going
The Pembroke Elementary school welcomes students and	The Pembroke Elementary school will continue to encourage enrollment from the	School Board	On-going

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faculty to keep it vital.	neighboring communities without their own schools.		
<b>Education about Services</b>			
Local services will be visible and understood by All Citizens.	Each town will educate its citizen on the importance of recycling through the use of fliers, informational meetings and school programs as available.	WCCOG; Town Clerk	On-going
	The town will provide access to maps, ordinances, the Comprehensive Plan and general information.	Town Clerk; town web sites	On-going
<b>Regional Coordination</b>			
The town will cooperate on the delivery of regional services and endeavor to achieve economies of scale where feasible.	Pembroke and Perry will continue to cooperate with neighboring communities to seek funding for upgrading or replacing inadequate well and septic systems and reducing overboard discharge.	Selectmen	On-going
	Pembroke and Perry will continue in the sharing of faculty to deliver a wide variety of educational opportunities for students in the both towns and in neighboring Charlotte.	Selectmen; School Board	On-going
	Pembroke and Perry will stay current with planning and emergency response to pandemic diseases through its regional mutual aid agreements.	Selectmen	On-going
	The town will seek out cooperative means of reducing regional administrative costs for the school district and delivery of public services.	Selectmen	On-going

<b>LAND USE</b>			
<b>Goal: Pembroke and Perry will preserve and protect the character of the town that is vital to the continued stability of the local economy; Pembroke and Perry will continue to be a desirable place to live, work and vacation.</b>			
<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsibility</b>	<b>Timeframe</b>
<b>Ordinances and Regulation</b>			
Review and revise existing land use regulations, consistent with the goals and guidelines of this Comprehensive Plan.	Prepare a land use ordinance consistent with the Proposed Land Use designations in the Comprehensive Plan.	Planning Board; Selectmen	Short term (within 2 years)
	Update the existing ordinances to ensure their consistency with state and federal laws and the local needs.	Planning Board; CEO	On-going
	Provide notice to landowners residents of proposed changes to local regulations and implement only after they are voted on by the residents at a town meeting.	Planning Board; Selectmen	On-going
<b>Enforcement</b>			
Enforce ordinances fully and fairly.	Ensure ordinances contain proper legal language and definitions.	Planning Board; Selectmen	On-going
	Management and elected officials support the code enforcement department.	Planning Board; Selectmen	On-going
	Provide the code enforcement officer with the tools, training, and support necessary to enforce land use regulations, and ensure that the Code Enforcement Officer is certified in accordance with 30-A MRSA §4451	Selectmen; CEO	On-going
	Provide adequate time for the code enforcement officer to ensure compliance.	Planning Board; Selectmen; CEO	On-going
<b>Encouraging Growth where Services Exist</b>			
Promote and support growth in the existing village areas of Pembroke and Perry.	Locate any new town office or community center within the village area.	Selectmen	Short-term (within 2 years)
	Review maritime districts and Shoreland Zoning Ordinance to ensure affirmative support for marine and commercial marine related activities while still allowing some residential development.	Planning Board; Pembroke Harbor Committee	Immediate
	Upgrade and locate new recreational facilities within existing recreation areas (eg. Gleason Cove and schools).	Selectmen; Perry Recreation Committee	On-going
	Direct a minimum of 75% of new municipal growth-related capital investments into designated growth areas in the Future Land Use Plan	Selectmen	On-going
Support the locations, types, scales, and intensities of land uses the town desires as stated in its vision.	Track new development in the community by type and location.	Selectmen; Planning Board	On-going
	Periodically (at least every five years) evaluate implementation of the plan.	Selectmen; Planning Board	On-going
Establish future commercial	Adopt a land use ordinance allowing 5 out	Selectmen;	On-going

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<b>Policy</b>	<b>Implementation Strategy</b>	<b>Responsibility</b>	<b>Timeframe</b>
industrial districts as economic and infrastructure conditions support them.	of the 7 potential commercial industrial districts in Perry and 2 out of the 3 potential commercial industrial districts in Pembroke mapped on the Proposed Land Use Map.	Planning Board	
<b>Encouraging Resource Based Activities in Rural Areas</b>			
Allow and encourage existing land resource based industries to thrive in their current locations	Provide large rural areas for agricultural and forestry uses.	Planning Board	Short-term (within 2 years)
	Ensure access to inter-tidal area for shellfish harvesting and to deep water for marine and commercial activities.	Selectmen; Clam Warden and Committee (both towns)	On-going
<b>Education about Land Use</b>			
Educate residents about the requirements of local and state regulations.	Provide a list of all local ordinances at the town office.	Town Clerk	Immediate
Educate new and prospective residents about traditional land use issues in Pembroke and Perry.	Retain a Harbor Master to inform residents about traditions and enforce laws associated with use of marine waters.	Selectmen	On-going
	Participate in regional efforts to develop educational materials describing traditional uses, practices and laws including issues such as shore access, hunting, working waterfront and commercial fishing, and community institutions.	Selectmen or their designee; WCCOG	Immediate
	Make these materials available at town offices, schools and local businesses.	Town Clerk	On-going

<b>REGIONAL COORDINATION</b>			
<b>Public Facilities and Services</b>			
The town will cooperate on the delivery of regional services and endeavor to achieve economies of scale where feasible.	Pembroke and Perry will continue to cooperate with neighboring communities to seek funding for upgrading or replacing inadequate well and septic systems and reducing overboard discharge.	Selectmen	On-going
	Pembroke and Perry will continue in the sharing of faculty to deliver a wide variety of educational opportunities for students in the both towns and in neighboring Charlotte.	Selectmen; School Board	On-going
	Pembroke and Perry will stay current with planning and emergency response to pandemic diseases through its regional mutual aid agreements.	Selectmen	On-going
	The town will seek out cooperative means of reducing regional administrative costs for the school district and delivery of public services.	Selectmen	On-going

<b>REGIONAL COORDINATION</b>			
<b>Regional Development</b>			
The town will participate in regional organizations that provide technical assistance and information about business support and regional economic development opportunities.	Membership in the St. Croix Economic Alliance and the Washington County Council of Governments and participation in the Sunrise County Economic Council.	Selectmen directly, or through appointment of others	Immediate
Coordinate the town's land use strategies with other local and regional land use planning efforts.	Meet with neighboring communities to coordinate land use designations and regulatory and non-regulatory strategies	Selectmen, Planning Board	Ongoing
Advocate for infrastructure improvements to enhance the economic competitiveness of Pembroke and Perry and Washington County.	Advocate for improvements to State highways, airports, seaports, rail corridors and telecommunication facilities to enhance the regional economy.	Selectmen	Ongoing
<b>Regional Transportation</b>			
Pembroke and Perry will cooperate in the development of regional transportation policy.	Both towns will participate actively in regional transportation meetings and policy development	Selectmen	On-going
	The town will advocate in regional and state meetings for creation, paving and management of shoulders along the entirety of Route 1 in Pembroke.	Selectmen	On-going
<b>Natural Resources</b>			
Protect drinking water supplies.	Ensure that as the Sourcewater Plan is updated that notification is provided to the Select Boards, Planning Boards, property owners within the watershed, and Trustees of the Passamaquoddy Water District to allow input.	Perry Selectmen, Perry Planning Board, Passamaquoddy Water district, landowners	On-going
	Coordinate town planning efforts with the Passamaquoddy Water District	Perry Selectmen; Passamaquoddy Water District	On-going
Prevent oil spills; prepare for response if they occur	Support the QSPG's efforts to create (or cause to be created) a plan of prevention and response to protect the natural and economic coastal resources of the region from any incident of spill	Selectmen; Quoddy Spill Prevention Group	On-going
	Support efforts to improve planning and communication including the development of strategies for booming, how to move U.S. and Canadian equipment across the border and the question of working "in each others' waters".	Selectmen; Quoddy Spill Prevention Group	On-going